

| Program | Project Title | Contractor: | Start Date | End Date | Contract Total (Rounded) |
|--------------------------|--|---|------------|------------|--------------------------|
| Administration | Ergonomic Evaluations | Rehabilitation & Occupational Consultants | 7/1/2022 | 6/30/2025 | \$9,900 |
| Administration | Invoice Expedite Services | State Controller's Office | 7/1/2024 | 6/30/2027 | \$3,000 |
| Administration | Management Information Retrieval System (MIRS) | State Controller's Office | 7/1/2023 | 6/30/2026 | \$12,846 |
| Administration | Moving Services | Wind Dancer Moving Company | 4/1/2023 | 3/31/2026 | \$9,900 |
| Executive | Travel Payment Services | U.S. Bank National | 11/1/2023 | | \$0 |
| IT | IT Shared Services | Department of Water Resources | 7/1/2024 | 6/30/2027 | \$491,000 |
| Planning and Performance | Delta Plan Amendments | Stantec Consulting Services, Inc. | 6/30/2016 | 6/30/2025 | \$6,496,750 |
| Planning and Performance | Delta Tourism Awareness 5-Year Marketing Plan and Socioeconomic Indicators Updates | Delta Protection Commission | 7/1/2023 | 6/30/2025 | \$85,000 |
| Planning and Performance | Delta VegCAMP Update | Chico State Enterprises | 7/1/2024 | 6/30/2026 | \$185,000 |
| Planning and Performance | Mailing outreach postcards to Delta Residents Survey respondents | Sacramento State Sponsored Research | 10/31/2024 | 4/30/2025 | \$4,061 |
| Science | 2023/2024 Delta Research Proposal Solicitation Administration | UC San Diego | 3/12/2024 | 6/30/2028 | \$7,037,224 |
| Science | 2024 Bay-Delta Science Conference Coordination | Events Enterprises, Inc. | 6/30/2023 | 12/31/2025 | \$199,856 |
| Science | Academic Coordinator II (Social Scientist Extension Specialist) Position Addressing Social Sciences Capacity needs to Advance the Coequal Goals | UC San Diego | 3/16/2020 | 4/30/2027 | \$1,003,747 |
| Science | Analysis of Delta Salinity during Extended Drought – Pilot Project | Department of Water Resources | 3/15/2023 | 6/30/2025 | \$324,880 |
| Science | Analysis of Delta Salinity during Extended Drought – Pilot Project | Resource Management Associates, Inc | 3/15/2023 | 6/30/2025 | \$324,856 |
| Science | Delta Independent Science Board Member | Diane McKNight | 10/14/2021 | 8/31/2025 | \$197,703 |
| Science | Delta Independent Science Board Member | Lisa Wainger | 10/14/2021 | 8/31/2025 | \$297,933 |
| Science | Delta Independent Science Board Member | Robert Naiman | 10/14/2021 | 8/31/2025 | \$261,624 |
| Science | Delta Independent Science Board Member | Tanya Heikkila | 10/14/2021 | 8/31/2025 | \$261,624 |
| Science | Delta Independent Science Board Member | Virginia Dale | 10/14/2021 | 8/31/2025 | \$197,703 |
| Science | Delta Independent Science Board Member | Jayantha TB Obeysekera | 6/1/2022 | 5/31/2027 | \$281,219 |
| Science | Delta Independent Science Board Member | Anna M. Michalak | 11/1/2022 | 10/31/2027 | \$340,598 |
| Science | Delta Independent Science Board Member | Inge Werner | 11/1/2022 | 10/31/2027 | \$340,598 |
| Science | Delta Independent Science Board Member | Thomas Holzer | 1/3/2023 | 1/2/2028 | \$338,390 |
| Science | Delta Independent Science Board Member | Kenneth Rose | 1/9/2024 | 1/14/2029 | \$344,289 |
| Science | Delta Science Fellows and State Policy Fellows Programs | UC San Diego | 1/17/2024 | 6/30/2027 | \$2,303,194 |
| Science | Delta Science Tracker Maintenance and Support IT Services | Essa Technologies, Ltd | 4/12/2024 | 1/8/2025 | \$9,900 |
| Science | Earth Observations to Combat Invasive Aquatic Vegetation | UC Merced | 5/28/2024 | 4/30/2027 | \$108,000 |
| Science | Post-drought wildfire retardant effects on Salmonids, comparing across Phos-Chek formulations to better understand potential environmental impacts | UC Davis | 5/3/2023 | 4/30/2025 | \$229,885 |
| Science | Post-drought wildfire retardant effects on Salmonids, comparing across Phos-Chek formulations to better understand potential environmental impacts | Oregon State University | 6/1/2023 | 6/30/2026 | \$350,961 |
| Science | PSN 20/21 – Non-Invasive Environmental DNA Monitoring to Support Tidal Wetland Restoration | UC Davis | 7/1/2022 | 5/31/2025 | \$496,319 |
| Science | PSN 20/21 –Addressing CyanoHABS As A Threat to Air And Water Quality | North Carolina State University | 7/18/2022 | 6/30/2025 | \$112,258 |
| Science | PSN 20/21- Addressing CyanoHABS As A Threat to Water and Air Quality | UC Santa Cruz | 7/1/2022 | 6/30/2025 | \$90,000 |
| Science | PSN 20/21- Estimating Juvenile Production of Spring Chinook Salmon Leaving the Delta | United States Geological Survey | 3/25/2022 | 6/30/2025 | \$201,257 |
| Science | PSN 20/21- From Microbes to Zooplankton, What Defines a Beneficial Wetland? | San Francisco State University | 11/1/2021 | 6/30/2025 | \$579,386 |
| Science | PSN 20/21- Harmful Algal Blooms and Cyanotoxins in the Delta: Occurrence, Distribution, Trends, and Environmental Drivers | United States Geological Survey | 5/18/2022 | 6/30/2025 | \$675,556 |
| Science | PSN 20/21- How Delta food webs have changed: Integrating detrital material into the changing Delta food web puzzle | UC Davis | 11/9/2021 | 6/30/2025 | \$240,902 |
| Science | PSN 20/21- Impacts of predation and habitat on Central Valley Chinook smolt survival | University of Vermont | 11/21/2022 | 5/30/2025 | \$241,971 |
| Science | PSN 20/21- Regulation of controls of cold water through the Temperature Control Device of the Shasta Dam as means of supporting downstream fish populations | UC Davis | 12/23/2022 | 5/31/2025 | \$498,528 |
| Science | PSN 20/21- Reorienting to Recovery: Developing an inclusive, landscape scale process for Central Valley Salmonids, prioritizing actions and investments to achieve recovery and minimize community and economic impact | Trout Unlimited | 3/1/2022 | 5/30/2025 | \$130,378 |
| Science | PSN 20/21- Reorienting to Recovery: Developing an inclusive, landscape scale process for Central Valley Salmonids, prioritizing actions and investments to achieve recovery and minimize community and economic impact | UC Santa Cruz | 11/16/2021 | 5/31/2025 | \$138,037 |
| Science | PSN 20/21- Reorienting to Recovery: Developing an inclusive, landscape scale process for Central Valley Salmonids, prioritizing actions and investments to achieve recovery and minimize community and economic impact | FlowWest, LLC | 11/29/2021 | 5/31/2025 | \$382,910 |
| Science | PSN 20/21- Reorienting to Recovery: Developing an inclusive, landscape scale process for Central Valley Salmonids, prioritizing actions and investments to achieve recovery and minimize community and economic impact | Bay.org DBA The Bay Institute | 12/12/2021 | 5/31/2025 | \$96,206 |
| Science | PSN 20/21- Reorienting to Recovery: Developing an inclusive, landscape scale process for Central Valley Salmonids, prioritizing actions and investments to achieve recovery and minimize community and economic impact | QEDA Consulting | 1/25/2022 | 5/31/2025 | \$110,737 |

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| Science | PSN 20/21- Reorienting to Recovery: Developing an inclusive, landscape scale process for Central Valley Salmonids, prioritizing actions and investments to achieve recovery and minimize community and economic impact | Kearns & West | 3/17/2022 | 5/31/2025 | \$450,282 |
| Science | PSN 20/21- Standard Operating Procedure for Diagnosing and Addressing Predator Detections in Salmon Telemetry Data | University of Washington | 4/6/2022 | 5/31/2025 | \$292,856 |
| Science | PSN 20/21- Suisun Marsh Phragmites Scioeogological Study | Suisun Resource Conservation District | 1/1/2022 | 6/30/2025 | \$116,709 |
| Science | PSN 20/21 -Suisun Marsh Phragmites Socioecological Study | Chapman University | 7/1/2022 | 6/30/2025 | \$166,161 |
| Science | PSN 20/21- Suisun Marsh Phragmites Socioecological Study | Utah State University | 11/15/2021 | 6/30/2025 | \$329,925 |
| Science | PSN 20/21- Suisun Marsh Phragmites Socioecological Study | Purdue University | 1/4/2022 | 6/30/2025 | \$306,974 |
| Science | PSN 20/21- Suisun Marsh Phragmites Socioecological Study | Santa Clara University | 1/15/2022 | 6/30/2025 | \$79,129 |
| Science | PSN 20/21- The effects of climate change on the life history of spring-run Chinook Salmon through time | UC Santa Cruz | 1/25/2022 | 4/30/2025 | \$528,385 |
| Science | PSN 20/21- Towards Quantifying the Effects of Climate Change and Sea Level Rise on Carbon Accretion by Tidal and Non-Tidal Wetlands Exposed to a Range of Salinity along the San Francisco Bay Estuary and Delta | UC Berkeley | 10/15/2021 | 6/30/2025 | \$695,422 |
| Science | PSN 20/21-Assessing water levels using historical records | Cal Poly Corporation | 5/20/2022 | 6/30/2025 | \$529,805 |
| Science | PSN 20/21-Estimating Juvenile Production of Spring Chinook Salmon Leaving the Delta | Fish Metrics, Inc | 10/15/2021 | 6/30/2025 | \$76,800 |
| Science | Receiveable-Bay Delta Science Conference Support | United States Geological Survey | 9/23/2022 | 12/31/2026 | \$180,000 |
| Science | Receiveable-CSAMP and Upper Sacramento River Competitive Study Solicitation | United States Department of the Interior, Bureau of Reclamation | 9/16/2020 | 8/31/2025 | \$3,500,000 |
| Science | Receiveable-Delta Science Program Independent Scientific Review Facilitation | Department of Water Resources | 3/1/2023 | 6/30/2026 | \$574,770 |
| Science | San Francisco Estuary and Watershed Science (SFEWS) Journal | UC Davis | 7/1/2022 | 6/30/2025 | \$1,533,525 |
| Science | Science Communication to Support the Bay-Delta Estuary Science Enterprise on Maven's Notebook | Maven's Notebook, LLC | 8/15/2023 | 6/30/2026 | \$233,067 |
| Science | Science Partnership to Support the San Francisco Estuary | Association of Bay Area Governments | 2/7/2024 | 6/30/2026 | \$728,757 |
| Science | UC Davis Coastal and Marine Sciences Institute (CMSI)/Council Joint Science Symposia Series | UC Davis | 11/16/2022 | 6/30/2025 | \$80,999 |