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Program	Project Title	Contractor	Start Date	End Date	Contract Total (Rounded)
Administration	Ergonomic Evaluations	Rehabilitation & Occupational Consultants	7/1/2022	6/30/2025	\$9,900
Administration	Invoice Expedite Services	State Controller's Office	7/1/2024	6/30/2027	\$3,000
Administration	Management Information Retrieval System (MIRS)	State Controller's Office	7/1/2023	6/30/2026	\$12,846
Administration	Moving Services	Wind Dancer Moving Company	4/1/2023	3/31/2026	\$9,900
Executive	Capitol Track	California Department of Forestry and Fire Protection	1/1/2022	12/31/2024	\$3,420
Executive	Travel Payment Services	U.S. Bank National	11/1/2023		\$0
ІТ	IT Shared Services	Department of Water Resources	7/1/2024	6/30/2027	\$491,000
Planning and Performance	Climate Change Vulnerability Assessment	AECOM	6/30/2018	12/31/2024	\$1,230,000
Planning and Performance	Delta Plan Amendments	Stantec Consulting Services, Inc.	6/30/2016	6/30/2025	\$6,496,750
Planning and Performance	Delta Tourism Awareness 5-Year Marketing Plan and Socioeconomic Indicators Updates	Delta Protection Commission	7/1/2023	6/30/2025	\$85,000
Planning and Performance	Delta VegCAMP Update	Chico State Enterprises	7/1/2024	6/30/2026	\$185,000
Planning and Performance	EJ Issue Paper Expert Group	Little Manila Foundation	1/17/2024	12/31/2024	\$9,684
Science	2023/2024 Delta Research Proposal Solicitation Administration	UC San Diego	3/12/2024	6/30/2028	\$7,037,224
Science	2024 Bay-Delta Science Conference Coordination	Events Enterprises, Inc.	6/30/2023	12/31/2025	\$199,856
Science	Academic Coordinator II (Social Scientist Extension Specialist) Position Addressing Social Sciences Capacity needs to Advance the Coequal Goals	UC San Diego	3/16/2020	4/30/2027	\$1,003,747
Science	Analysis of Delta Salinity during Extended Drought – Pilot Project	Department of Water Resources	3/15/2023	12/31/2024	\$324,880
Science	Analysis of Delta Salinity during Extended Drought – Pilot Project	Resource Management Associates, Inc	3/15/2023	12/31/2024	\$324,856
Science	Delta Independent Science Board Member	Diane McKNight	10/14/2021	8/31/2025	\$197,703

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Science	Delta Independent Science Board Member	Lisa Wainger	10/14/2021	8/31/2025	\$297,933
Science	Delta Independent Science Board Member	Robert Naiman	10/14/2021	8/31/2025	\$261,624
Science	Delta Independent Science Board Member	Tanya Heikkila	10/14/2021	8/31/2025	\$261,624
Science	Delta Independent Science Board Member	Virginia Dale	10/14/2021	8/31/2025	\$197,703
Science	Delta Independent Science Board Member	Jayantha TB Obeysekera	6/1/2022	5/31/2027	\$281,219
Science	Delta Independent Science Board Member	Anna M. Michalak	11/1/2022	10/31/2027	\$340,598
Science	Delta Independent Science Board Member	Inge Werner	11/1/2022	10/31/2027	\$340,598
Science	Delta Independent Science Board Member	Thomas Holzer	1/3/2023	1/2/2028	\$338,390
Science	Delta Independent Science Board Member	Kenneth Rose	1/9/2024	1/14/2029	\$344,289
Science	Delta Science and State (Policy) Fellows	UC San Diego	11/22/2021	10/31/2024	\$2,069,146
Science	Delta Science Fellows and State Policy Fellows Program	sUC San Diego	1/17/2024	6/30/2027	\$2,303,194
Science	Delta Science Tracker Maintenance and Support IT Services	Essa Technologies, Ltd	4/12/2024	1/8/2025	\$9,900
Science	Earth Observations to Combat Invasive Aquatic Vegetation	UC Merced	5/28/2024	4/30/2027	\$108,000
Science	Post-drought wildfire retardant effects on Salmonids, comparing across Phos-Chek formulations to better understand potential environmental impacts	UC Davis	5/3/2023	4/30/2025	\$229,885
Science	Post-drought wildfire retardant effects on Salmonids, comparing across Phos-Chek formulations to better understand potential environmental impacts	Oregon State University	6/1/2023	4/30/2025	\$350,961
Science	PSN 20/21 – Non-Invasive Environmental DNA Monitoring to Support Tidal Wetland Restoration	UC Davis	7/1/2022	5/31/2025	\$496,319
Science	PSN 20/21 –Addressing CyanoHABS As A Threat to Air And Water Quality	North Carolina State University	7/18/2022	6/30/2025	\$112,258
Science	PSN 20/21- Addressing CyanoHABS As A Threat to Water and Air Quality	UC Santa Cruz	7/1/2022	6/30/2025	\$90,000
Science	PSN 20/21- Estimating Juvenile Production of Spring Chinook Salmon Leaving the Delta	United States Geological Survey	3/25/2022	6/30/2025	\$201,257

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Calanaa	PSN 20/21- From Microbes to Zooplanktion, What	Can Francisco State University	11/1/2021	6/20/2025	¢570.296
Science	Defines a Beneficial Wetland? PSN 20/21- Harmful Algal Blooms and Cyanotoxins in the Delta: Occurrence, Distribution, Trends, and	San Francisco State University	11/1/2021	6/30/2025	\$579,386
Science	Environmental Drivers	United States Geological Survey	5/18/2022	6/30/2025	\$675,556
Science	PSN 20/21- How Delta food webs have changed: Integrating detrital material into the changing Delta food web puzzle	UC Davis	11/9/2021	6/30/2025	\$240,902
Science	PSN 20/21- Impacts of predation and habitat on Central Valley Chinook smolt survival	University of Vermont	11/21/2022	5/30/2025	\$241,971
Science	PSN 20/21- Regulation of controls of cold water through the Temperature Control Device of the Shasta Dam as means of supporting downstream fish populations	UC Davis	12/23/2022	5/31/2025	\$498,528
Science	PSN 20/21- Reorienting to Recovery: Developing an inclusive, landscape scale process for Central Valley Salmonids, prioritizing actions and investments to achieve recovery and minimize community and economic impact	: Trout Unlimited	3/1/2022	5/30/2025	\$130,378
Science	PSN 20/21- Reorienting to Recovery: Developing an inclusive, landscape scale process for Central Valley Salmonids, prioritizing actions and investments to achieve recovery and minimize community and economic impact	UC Santa Cruz	11/16/2021	5/31/2025	\$138,037
Science	PSN 20/21- Reorienting to Recovery: Developing an inclusive, landscape scale process for Central Valley Salmonids, prioritizing actions and investments to achieve recovery and minimize community and economic impact	FlowWest, LLC	11/29/2021	5/31/2025	\$382,910
Science	PSN 20/21- Reorienting to Recovery: Developing an inclusive, landscape scale process for Central Valley Salmonids, prioritizing actions and investments to achieve recovery and minimize community and economic impact		1/25/2022	5/31/2025	\$110,737
Science	PSN 20/21- Reorienting to Recovery: Developing an inclusive, landscape scale process for Central Valley Salmonids, prioritizing actions and investments to achieve recovery and minimize community and economic impact	Kearns & West	3/17/2022	5/31/2025	\$450,282
Science	PSN 20/21- Spring-run Chinook salmon age and growth data to understand the effects of climate change on the life history over time	UC Davis	3/14/2022	12/31/2024	\$168,911
Science	PSN 20/21- Standard Operating Procedure for Diagnosing and Addressing Predator Detections in Salmon Telemetry Data	University of Washington	4/6/2022	5/31/2025	\$292,856

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Science	PSN 20/21- Suisun Marsh Phragmites Scioloegological Study	Suisun Resource Conservation District	1/1/2022	6/30/2025	\$116,709
Science	PSN 20/21 -Suisun Marsh Phragmites Socioecological Study	Chapman University	7/1/2022	6/30/2025	\$166,161
Science	PSN 20/21- Suisun Marsh Phragmites Socioecological Study	Utah State University	11/15/2021	6/30/2025	\$329,925
Science	PSN 20/21- Suisun Marsh Phragmites Socioecological Study	Purdue University	1/4/2022	6/30/2025	\$306,974
Science	PSN 20/21- Suisun Marsh Phragmites Socioecological Study	Santa Clara University	1/15/2022	6/30/2025	\$79,129
Science	PSN 20/21- The effects of climate change on the life history of spring-run Chinook Salmon through time	UC Santa Cruz	1/25/2022	12/31/2024	\$528,385
Science	Change and Sea Level Rise on Carbon Accretion by Tidal and Non-Tidal Wetlands Exposed to a Range of	UC Berkeley	10/15/2021	6/30/2025	\$695,422
Science	PSN 20/21-Assessing water levels using historical records	Cal Poly Corporation	5/20/2022	6/30/2025	\$529,805
Science	PSN 20/21-Estimating Juvenile Production of Spring Chinook Salmon Leaving the Delta	Fish Metrics, Inc	1015/2021	6/30/2025	\$76,800
Science	PSN 20/21-Suisun Landscapes: historical ecology, functional metrics, and community priorities for landscape planning	Aquatic Science Center	12/31/2021	12/31/2024	\$699,993
Science	Receiveable-Bay Delta Science Conference Support	United States Geological Survey	9/23/2022	12/31/2026	\$180,000
Science	Receiveable-CSAMP and Upper Sacramento River Competitive Study Solicitation	United States Department of the Interior, Bureau of Reclamation	9/16/2020	8/31/2025	\$3,500,000
Science	Receiveable-Delta Science Program Independent Scientific Review Facilitation	Department of Water Resources	3/1/2023	6/30/2026	\$574,770
Science	San Francisco Estuary and Watershed Science (SFEWS) Journal	UC Davis	7/1/2022	6/30/2025	\$1,533,525
Science	Science Communication to Support the Bay-Delta Estuary Science Enterprise on Maven's Notebook	Maven's Notebook, LLC	8/15/2023	6/30/2026	\$233,067
Science	Science Partnership to Support the San Francisco Estuary	Association of Bay Area Governments	2/7/2024	6/30/2026	\$728,757
Science	UC Davis Coastal and Marine Sciences Institute (CMSI)/Council Joint Science Symposia Series	UC Davis	11/16/2022	6/30/2025	\$80,999